

# An Approach to Conceptual Fit Analysis for COTS Selection

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**Abstract.** One aspect that has received little attention in COTS selection is what we call conceptual fit, which we evaluate in terms of the existing misfits. We define the notion of conceptual misfit and we present an approach that determines the conceptual misfits between the user requirements and a set of candidate systems. The approach consists in defining a superschema, the mapping of the conceptual schemas of the candidate systems and of the user requirements to that superschema, and the automatic computation of the existing conceptual misfits. We believe that conceptual fit could be taken into account by almost all existing COTS selection methods.

**Keywords.** Conceptual Fit, COTS selection, Conceptual Modeling

## 1. Introduction

Nowadays, many organizations build many of their information systems by customizing and/or integrating Commercial-off-the-shelf (COTS) systems. Selecting the most convenient COTS system for a particular situation has become a critical activity in information systems engineering.

COTS system selection essentially consists in evaluating user requirements with respect to characteristics of candidate systems. The evaluation is performed by defining a set of criteria, assessing the importance of each criterion for the users and the degree to which the criterion is satisfied by a system. One kind of criterion that has received little attention is what we call conceptual fit. It is similar to what is called domain compatibility in OTSO [1] and suitability of data in GOTHIC [2].

This paper analyzes the conceptual fit between user requirements and COTS systems. We define the notion of *conceptual misfit* and we present an approach to the determination of the existing conceptual misfits between a set of user requirements and a system. The absence of conceptual misfits indicates a perfect conceptual fit. Our notion of conceptual misfit has been inspired in the ontological expressiveness analysis [3].

The structure of the paper is as follows. Next section identifies the different kind of conceptual misfits that may exist between a set of user requirements and a COTS system. Section 3 formalizes the general problem of evaluating the conceptual fit. In

section 4 we describe the approach we propose for solving that problem. Finally, section 5 summarizes the conclusions.

## 2. Conceptual Fit

By conceptual fit we mean the fit between two structural conceptual schemas. In our context, one conceptual schema is that of the user requirements and the other one is that of a particular COTS system. For the purposes of this paper, we will assume simple structural conceptual schemas consisting only of entity types, ISA hierarchies, attributes and binary associations. This can be easily extended, if desired [4].

In the UML metamodel  $M$  (see Fig. 1) of the schemas that we consider in this paper, entity types have a name, may be abstract or concrete, may be a singleton or be unconstrained, and may have sub/supertype associations between them. Entity types may have attributes, which are properties. Properties have a minimum and a maximum cardinality, and a type. Cardinalities may be zero, one or unconstrained. Associations have two ordered participants, each of which is a property, as before.

Assume now that we have two instances of  $M$  that we call  $U_i$  (for user requirements) and  $S_j$  (for COTS system). We are interested in knowing how well  $U_i$  and  $S_j$  fit each other. To this end, we try to see whether there are misfits between them. Based on the simple metamodel  $M$  we identify three kinds of misfits in the schema elements, called deficits, incompatibilities and excesses, which we define in the following. The idea is that the degree of fit of  $U_i$  and  $S_j$  is inversely proportional to the number of misfits, the maximum being the absence of them.

### 2.1 Entity Type Misfits

We say that there is an *entity type deficit* between  $U_i$  and  $S_j$  with respect to (wrt)  $E$  if  $E$  is a concrete entity type of  $U_i$  but  $E$  is not an entity type of  $S_j$ . Note that we consider only the concrete entity types of  $U_i$  because these are the ones of interest to the users. Abstract entity types in  $U_i$  are unions of concrete ones.

There is an *entity type cardinality incompatibility* between  $U_i$  and  $S_j$  wrt  $E$  if  $E$  is a concrete entity type of  $U_i$  and an entity type of  $S_j$ , but  $E$  is unconstrained (not a singleton) in  $U_i$  and a singleton in  $S_j$ . Both  $U_i$  and  $S_j$  have the entity type  $E$  but, in  $U_i$ ,  $E$  may have several instances while only one instance is allowed in  $S_j$ .

We say that there is an *entity type excess* between  $U_i$  and  $S_j$  wrt  $E$  if  $E$  is a concrete entity type of  $S_j$  but  $E$  is not an entity type of  $U_i$ . In this case,  $S_j$  includes an entity type that is not of interest to  $U_i$ .

### 2.2 Attribute Misfits

There is an *induced attribute deficit* between  $U_i$  and  $S_j$  wrt  $A$  if  $A$  is an attribute of the concrete entity type  $E$  in  $U_i$  and there is an entity type deficit between  $U_i$  and  $S_j$  wrt  $E$ . In this case, the deficit is induced by the entity type deficit.

There is an *attribute deficit* between  $U_i$  and  $S_j$  wrt  $A$  if  $A$  is an attribute of the concrete entity type  $E$  in  $U_i$ ,  $S_j$  includes  $E$ , but  $S_j$  does not include  $A$ .

There is an *attribute cardinality incompatibility* between  $U_i$  and  $S_j$  wrt  $A$  if  $A$  is an attribute of the concrete entity type  $E$  in  $U_i$ ,  $S_j$  includes  $A$ , but the cardinalities are incompatible. An incompatibility arises when the minimum cardinality in  $U_i$  is zero and one in  $S_j$ , or when the maximum cardinality is unconstrained in  $U_i$  and one in  $S_j$ .

There is an *induced attribute excess* between  $U_i$  and  $S_j$  wrt  $A$  if  $A$  is an attribute of the concrete entity type  $E$  in  $S_j$  and there is an entity type excess between  $U_i$  and  $S_j$  wrt  $E$ . In this case, the excess is induced by the entity type excess.

There is an *attribute excess* between  $U_i$  and  $S_j$  wrt  $A$  if  $A$  is an attribute of the concrete entity type  $E$  in  $S_j$ ,  $U_i$  includes  $E$ , but  $U_i$  does not include  $A$ . In this case,  $S_j$  includes an attribute that is not of interest to  $U_i$ .

### 2.3 Association Misfits

There is an *induced association deficit* between  $U_i$  and  $S_j$  wrt  $R$  if  $R$  is an association between the concrete entity types  $E_1$  and  $E_2$  in  $U_i$ , and there is an entity type deficit between  $U_i$  and  $S_j$  wrt  $E_1$  or  $E_2$ . In this case, the deficit is induced by the entity type deficits.

There is an *association deficit* between  $U_i$  and  $S_j$  wrt  $R$  if  $R$  is an association between the concrete entity types  $E_1$  and  $E_2$  in  $U_i$ ,  $S_j$  includes  $E_1$  and  $E_2$ , but  $S_j$  does not include  $R$ .

There is an *association cardinality incompatibility* between  $U_i$  and  $S_j$  wrt  $R$  if  $R$  is an association between the concrete entity types  $E_1$  and  $E_2$  in  $U_i$ ,  $S_j$  includes  $E_1$  and  $E_2$ , but the cardinalities of one of its participants are incompatible. An incompatibility arises when the minimum cardinality in  $U_i$  is zero and one in  $S_j$ , or when the maximum cardinality is unconstrained in  $U_i$  and one in  $S_j$ .

There is an *induced association excess* between  $U_i$  and  $S_j$  wrt  $R$  if  $R$  is an association between the concrete entity types  $E_1$  and  $E_2$  in  $S_j$ , and there is an entity type excess between  $U_i$  and  $S_j$  wrt  $E_1$  or  $E_2$ . In this case, the excess is induced by the entity type excess.

There is an *association excess* between  $U_i$  and  $S_j$  wrt  $R$  if  $R$  is an association of the concrete entity types  $E_1$  and  $E_2$  in  $S_j$ ,  $U_i$  includes  $E_1$  and  $E_2$ , but  $U_i$  does not require  $R$ .

## 3. Evaluating the Conceptual Fit Criterion for COTS Selection

The general problem of evaluating the conceptual fit criterion can be defined as follows:

**Given:**

- The user requirements  $U_i$  of a system in some domain and
- A set  $S_1, \dots, S_n$  of  $n$  candidate COTS systems in that domain,

**Determine:**

- The conceptual misfits (deficits, misfits and excesses as defined in the previous section) between  $U_i$  and each of the  $S_1, \dots, S_n$ .

Conceptual fit analysis can be performed considering the complete set of user requirements  $U_i$  and of the candidate systems  $S_1, \dots, S_n$ , or considering only a fragment of them. The latter possibility is likely to be of much more practical interest in most cases.

The set of conceptual misfits found can be used as a basis for selection. If there are no misfits between  $U_i$  and  $S_j$ , then there is a perfect fit between them.

If there are one or more deficits or incompatibilities between  $U_i$  and  $S_j$ , then the selection of  $S_j$  would require either the change of the user requirements  $U_i$  (changing their intended way-of-working) or a customization of  $S_j$  for the user (customizing existing systems to accommodate users' requirements).

If there are one or more excesses between  $U_i$  and  $S_j$ , then the selection of  $S_j$  would imply dealing with the unneeded features related to those excesses, and the need of the corresponding resources.

#### 4. A Method for Determining the Conceptual Fit

A straightforward approach to the solution of the general problem of determining the conceptual fit would be to consider each  $S_j$  ( $j = 1, \dots, n$ ) separately, and determine the conceptual misfits between  $U_i$  and  $S_j$  as indicated in Sect. 2. When the number  $n$  is large and/or the conceptual schemas are large, the evaluation effort may be large too.

However, in a context where the selection process must be performed several times with the same set of candidate systems  $S_1, \dots, S_n$ , with different user requirements  $U_i$ , then a better solution would be to build an intermediate superschema  $S$ . That superschema  $S$  should integrate  $S_1, \dots, S_n$  in a way such that  $U_i$  and each of the  $S_1, \dots, S_n$  could be mapped to  $S$ , and such that the conceptual misfits of  $U_i$  and each of the  $S_1, \dots, S_n$  could then be computed automatically.

Based on the above idea, the method we propose consists of four parts:

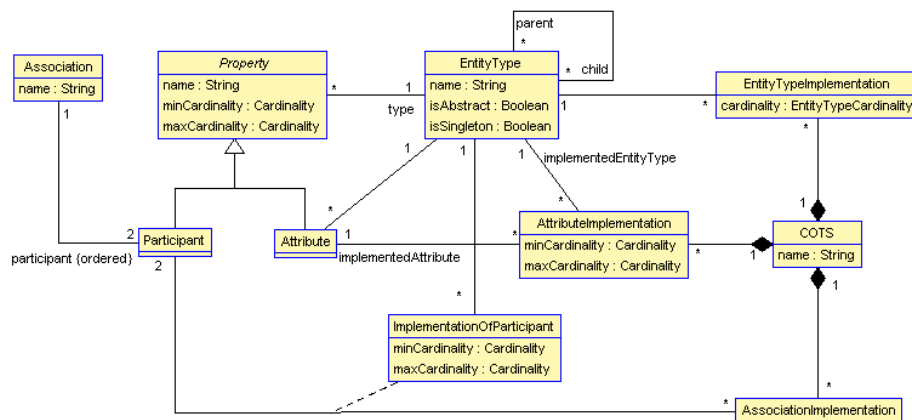
1. A superschema  $S$  that is a union of all schemas  $S_1, \dots, S_n$  and all possible user requirements  $U_1, \dots, U_m$  in a given domain.
2. The definition of the schemas  $S_1, \dots, S_n$  in terms of  $S$ .
3. The definition of user requirements  $U_i$  in terms of  $S$ .
4. The (automatic) computation of the misfits between  $U_i$  and  $S_1, \dots, S_n$ .

We describe these parts in the following.

##### 4.1 The superschema

In our method, the superschema  $S$  is an instance of the metamodel  $M$  for a domain  $D$  such that:

- $S$  includes the schemas of all possible COTS systems  $S_1, \dots, S_n$  in  $D$ .
- $S$  includes all possible conceptual user requirements  $U_1, \dots, U_m$  in  $D$ .



**Fig.1.** COTS implementation of a superschema

By inclusion of schemas here we mean that:

- $S$  comprises all concrete entity types, attributes and associations that may be required by  $U_1, \dots, U_m$ . On the other hand, the cardinalities of the attributes and associations in  $S$  must not be incompatible with those that may be required by  $U_1, \dots, U_m$ .
- $S$  comprises all concrete entity types, attributes and associations that are implemented in  $S_1, \dots, S_n$ . On the other hand, the cardinalities of the attributes and associations in  $S$  must not be incompatible with those that are implemented in  $S_1, \dots, S_n$ .

#### 4.2 Mapping Conceptual Schemas of COTS Systems to the Superschema

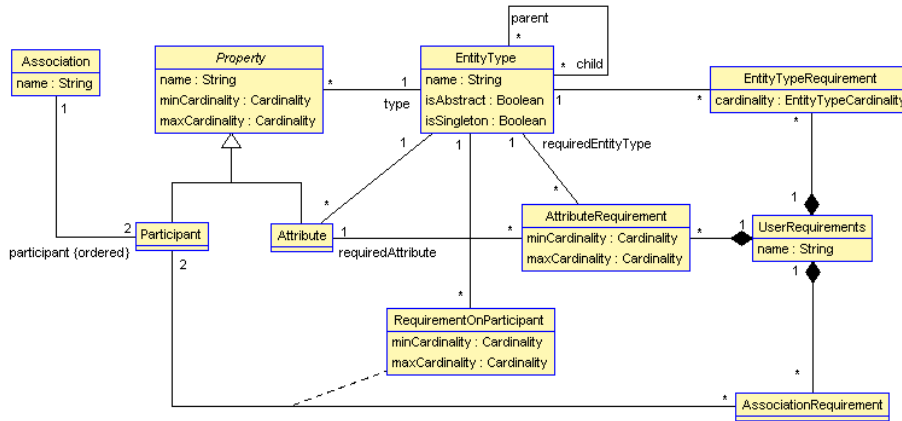
For the purposes of conceptual fit analysis we need to know for each  $S_j$  ( $j = 1, \dots, n$ ) in  $D$ :

- The entity types of  $S$  implemented in  $S_j$  and their corresponding cardinalities. We are interested only in the entity types that are concrete in  $S_j$ . If  $S_j$  implements all subtypes of an abstract entity type  $E$  in  $S$ , then  $S_j$  also implements  $E$ .
- The attributes and associations of  $S$  implemented in  $S_j$  and their corresponding cardinalities.

Figure 1 shows the metamodel  $M$  and the extension needed to represent the part of  $S$  that is implemented by  $S_j$ . A COTS system is assumed to implement a set of concrete entity types (with a cardinality that may be Singleton or Unconstrained), a set of attributes and a set of associations.

Note that if  $S$  includes an abstract entity type  $E$  with subtypes  $E_1, \dots, E_m$  and  $E$  has an attribute  $A$ , then a system  $S_j$  that implements two or more of those subtypes could implement  $A$  differently in each case. Our metamodel of Fig. 1 takes this possibility into consideration by indicating in *AttributeImplementation* the implemented entity type. A similar reasoning applies to the association participants.

The mapping process can be superschema-driven or system-driven. In the former, the elements of  $S$  are taken in some convenient order, and for each of them it is



**Fig.2.** Extension of the metamodel  $M$  with user requirements

checked whether or not it is implemented by the system. If the element is a concrete entity type that is not implemented by  $S_j$  then there is no need to check the implementation of its attributes and associations. To use this process, the conceptual schema of  $S_j$  needs not to be explicit; what is needed to know is what entity types, attributes and associations of  $S$  are implemented in  $S_j$ .

In the system-driven process, the elements of the conceptual schema of  $S_j$  are taken in some convenient order, and each of them is mapped to  $S$ . To use this process the conceptual schema of  $S_j$  must be explicit.

### 4.3 Defining Conceptual User Requirements

For the purposes of conceptual fit analysis of  $U_i$  we need to know:

- The entity types of  $S$  required by  $U_i$  and their corresponding cardinalities. We need to know only the entity types that are concrete in  $U_i$ . If  $U_i$  requires all subtypes of an abstract entity type  $E$  in  $S$ , then  $U_i$  also requires  $E$ .
- The attributes and associations of  $S$  required by  $U_i$  and their corresponding cardinalities.

Figure 2 shows the extension of the metamodel  $M$  needed to represent the user requirements in terms of  $S$ . User requirements are assumed to consist of concrete entity types (with a cardinality that may be Singleton or Unconstrained), a set of attributes and a set of associations.

Note that similarly to the previous case, if  $S$  includes an abstract entity type  $E$  with subtypes  $E_1, \dots, E_m$  and  $E$  has an attribute  $A$ , then if  $U_i$  requires two or more of those subtypes, it could require  $A$  differently in each case. The same applies to association participants.

As in the mapping of systems, the definition of user requirements can be superschema-driven or requirements-driven.

#### 4.4 Computing Misfits

In our method, once we have defined the instance of  $M$  corresponding to the superschema  $S$  for a domain  $D$ , the instances of the candidate COTS systems  $S_1, \dots, S_n$  in  $D$  and their mapping to  $S$  (Fig. 1), and the instance of the user requirements  $U_i$  and its mapping to  $S$  (Fig. 2) we can then automatically compute the misfits between  $U_i$  and  $S_1, \dots, S_n$ . In what follows we explain the details of the computation in terms of the UML schemas shown in Figs. 1 and 2.

**Entity type deficit.** Let  $E$  be an entity type required by  $U_i$ . There is a deficit of  $E$  in  $S_j$  if  $E$  is not implemented in  $S_j$ .  $E$  can be implemented in  $S_j$  directly or by exclusion. There is a direct implementation when  $E$  is also an entity type of  $S_j$ . There is an implementation by exclusion when there is an entity type  $E'$  implemented by  $S_j$  such that  $E'$  is a supertype of  $E$ ,  $E_1, \dots, E_p$  ( $p > 0$ ) and  $E_1, \dots, E_p$  are not required by  $U_i$ . The exclusion of  $E_1, \dots, E_p$  by  $U_i$  implies that the population of  $E$  and  $E'$  will always be the same, and therefore  $E'$  can implement  $E$  in  $S_j$ .

**Entity type incompatibility.** Let  $E$  be an unconstrained entity type required by  $U_i$ . There is an incompatibility when  $E$  is implemented by a singleton entity type in  $S_j$ .

**Entity type excess.** Let  $E$  be an entity type in  $S_j$ . There is a misfit of this kind when  $E$  does not implement any entity type in  $U_i$ .

**Induced attribute deficit.** This happens when  $U_i$  requires an attribute of entity type  $E$  and there is an entity type deficit between  $U_i$  and  $S_j$  wrt  $E$ .

**Attribute deficit.** This happens when  $U_i$  requires an attribute  $A$  of an entity type  $E$  that is implemented in  $S_j$ , but that implementation does not include  $A$ .

**Attribute cardinality incompatibility.** This happens when the cardinalities of an attribute required by  $U_i$  are incompatible with those of its implementation in  $S_j$ .

**Induced attribute excess.** Let  $A$  be an attribute of a concrete entity type  $E$  in  $S_j$ . There is a misfit of this kind when  $E$  is an entity type excess for  $U_i$ . In OCL:

**Attribute excess.** Let  $A$  be an attribute of a concrete entity type  $E$  in  $S_j$ . There is a misfit of this kind when  $E$  is an implementation of an entity type required by  $U_i$  but  $A$  is not implemented.

**Induced association deficit.** There is misfit of this kind when  $U_i$  requires an association  $R$  between the concrete entity types  $E_1$  and  $E_2$  and there is an entity type deficit between  $U_i$  and  $S_j$  wrt  $E_1$  or  $E_2$ .

**Association deficit.** There is misfit of this kind when  $U_i$  requires an association  $R$  between the concrete entity types  $E_1$  and  $E_2$  that are implemented in  $S_j$ , but  $S_j$  does not include  $R$ .

**Association cardinality incompatibility.** This happens when the cardinalities of an association required by  $U_i$  are incompatible with those of the implemented association in  $S_j$ .

**Induced association excess.** Let  $R$  be an association between the concrete entity types  $E_1$  and  $E_2$  in  $S_j$ . There is a misfit of this kind when  $E_1$  and  $E_2$  are an entity type excess for  $U_i$ .

**Association excess.** Let  $R$  be an association between the concrete entity types  $E_1$  and  $E_2$  in  $S_j$ . There is a misfit of this kind when  $E_1$  and  $E_2$  are implementations of entity types in  $U_i$  but  $R$  is not.

## 5. Conclusions

We have proposed a new aspect for COTS system selection, which we call conceptual fit, which assesses the fit between the conceptual structure of a given system and of the user requirements. We have identified three kinds of misfits in the schema elements, called deficits, incompatibilities and excesses. The idea is that the degree of conceptual fit is inversely proportional to the number of misfits, the maximum being the absence of them.

We have formally defined the general problem of evaluating the conceptual fit between the user requirements and a set of COTS systems, and we have proposed a new method for its solution. The method consists in defining a superschema, the mapping of the conceptual schemas of the candidate systems and of the user requirements to that superschema, and the computation of the conceptual misfits.

The main effort required by our method is the development of the superschema and the mapping of the candidate systems to it. However, this must be done only once per domain and the result could be reused in all COTS selections of a domain.

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