

Cyber security: Risk versus Resilience

Position Paper

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Representation of world model, missions, objectives and rules of engagement is of crucial importance in agent-based modelling. There is a great deal of confusion in the field of cybersecurity on whether reduction of risk or enhancing resilience constitute the ultimate mission with risk and resilience being used interchangeably. We argue that risk and resilience are fundamentally different but should be used complimentary in dealing with cyber threats. While risk assessment is a useful tool to identify and characterize known, quantifiable system threats, resilience analysis is useful for the preparation, absorption, recovery, and adaptation of infrastructural, social, and informational systems against unknown, uncharacterized, low-probability events. The resilience analysis can be used to not only identify and reduce vulnerabilities of individual components but also to return systems back to original functionality and adaptation following an adverse event. Given the complementary nature of these two approaches and complexity of cyber threats, resilience analysis and risk assessment must be considered as a dual mission in agent based modeling.

Traditionally, cyber threats are approached from the position of risk analysis. For the context of cybersecurity, risk analysis is focused on the evaluation of threats (e.g., deliberate cyber-attacks) that exploit system vulnerabilities that result in economic or political consequences. Risk is the product of various hazards, vulnerabilities, and consequences, whereby risk analysts seek to gain a measure of the damage that could be incurred by a given threat alongside its relative likelihood of occurrence. These efforts are well described in literature for routine and well characterized threats, yet generally rely upon robust sources of quantitative data to populate an assessment. Unfortunately, cybersecurity threats exploit increasingly complex information systems and technology networks in a manner that is rarely predictable and is difficult to quantify. As such, traditional risk assessment may not be able to address cybersecurity concerns in the near term.

Resilience analysis can serve as a complementary approach to explore threats that *are* inherently complex in nature, and are difficult to predict or characterize. Resilience practitioners adopt a systems-view of threat, where emphasis is placed upon reviewing a system's dynamical properties, such as robustness, recoverability, and adaptability, for a wide range of potential threats. Where resilience would allow users to review system absorption *and* recovery for cyber threats, we use two methods to operationalize resilience in various contexts. This includes (i) resilience matrices, and (ii) network science. For the former, a resilience matrix utilizes a decision analytical approach to integrate disparate sources of qualitative and semi-quantitative

information to assess system performance across multiple domains, including physical, information, and social. For the latter, network science quantitatively assess a system's topology and interdependencies, where a failure could trigger cascading failures in other connected components of the system. Such approaches can help identify, in real time, the best available options to mitigate damage from cyber threats, as well as identify those alternatives available to reduce the time, money, and manpower needed to recover from such threats.